## Appendix 2 - Procurement strategy - Support at Home (Homecare) services



H&F Equality Impact Analysis Tool

## Conducting an Equality Impact Analysis

An EQIA is an improvement process which helps to determine whether our policies, practices, or new proposals will impact on, or affect different groups or communities. It enables officers to assess whether the impacts are positive, negative, or unlikely to have a significant impact on each of the protected characteristic groups.

The tool has been updated to reflect the new public sector equality duty (psed). The duty highlights three areas in which public bodies must show compliance. It states that a public authority must, in the exercise of its functions, have due regard to the need to:

Eliminate discrimination, harassment, victimisation, and any other conduct that is prohibited under this act;

Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;

Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

Whilst working on your equality impact assessment, you must analyse your proposal against the three tenets of the equality duty.

## H&F Equality Impact Analysis Tool

Overall information	Details Of Equality Impact Analysis
Financial year and quarter	2022/23, Q1
Name and details of policy, strategy, function, project, activity, or programme	HOMECARE PROCUREMENT  Short Summary  Homecare is defined as services provided for individuals in their place of residence (Support at Home), aimed at keeping people independent in their home for as long as possible, reabling and enabling individuals to do things for themselves giving the right amount of support at the right time. Hammersmith & Fulham is proud to provide free homecare to all residents who have an assessed and eligible need for the service. The uptake of services in the borough is the highest of all London local authorities and LBHF also provides the most hours per resident per week on average. The current commissioned services are provided in three patches covering the north, central and south localities of the borough which have been awarded to three providers. In addition, we also procure a number of homecare services through our spot provision which is spread over a number of providers as and when needed. Residents also have the option to take their personal budget as a direct payment so they manage their care independently of commissioned services.  Homecare activities include personal care, practical support, assistance with medication, working closely with health staff, emergency support, assistance to be as independent as possible and tasks that contribute to achieving outcomes identified in the individuals care and support plan.  The contracted commissioned providers are coming up to the end of their contract and this provides us with an opportunity to review what is working well, areas for improvement, and different ways of working to increase the quality of services residents experience, and improve their individual outcomes. The purpose of the homecare procurement is to procure quality, appropriate capacity, person centered and outcome focused services, develop a new specification and KPI's, and improve resident involvement, choice and control through a new model of homecare services.  Homecare is available to all residents who require it, including older people, people with physical

	Good.
Lead officer	Laura Palfreeman Programme Lead  laura.palfreeman@lbhf.gov.uk
Date of completion of final EIA	20/04/2022

Section 02	Scoping of Full EIA			
Plan for completion	Timing: 2022-23			
		n – Programme lead erden – Strategic lead		
Analyse the impact of the policy, strategy, function, project, activity, or programme	Analyse the impact of the policy on the protected characteristics (including where people / groups may appear in more than one protected characteristic. You should use this to determine whether the policy will have a positive, neutral, or negative impact on equality, giving due regard to relevance and proportionality.			
	Protected characteristic	Analysis	impact:	

Age	The homecare services to be procured are for all adult residents aged 18 and over. Although it is available for all adults, due to the nature of the service a higher number of older people are affected by any change in services	Positive
	The 2019-20 ADASS Home-based Support Survey 2019-20 indicated across London local authorities, most homecare service users were aged between 75 and 94 years. In H&F, 56% of homecare users are within this age group, and 75.8% are aged over 65 years.	
	Age group count %	
	18-25 13 0.9%	
	26-49 104 7.5%	
	50-64 219 15.7%	
	65-74 220 15.8%	
	75-84 391 28.1%	
	85-94 388 27.9%	
	95+ 56 4.0%	
	Total 1391 100	
	Demand for homecare services is expected to increase in the future as the proportion of the population in LBHF aged over 65 years, and the old-age dependency ratio, increases. The demographic shift will likely result in more pressure on healthcare and adult social care services as the prevalence of long-term conditions and multimorbidity increases. The average age of starting homecare services was 74 years, and the average age of a homecare service user was 75 years.	
Disability	Individuals receive homecare services in LBHF for one of seven primary support reasons - 76% of service users received homecare primarily for physical support in October 2020. Physical support was	Positive

	also the primary reason service users previously receiving reablement were referred to homecare.	
Gender reassignment	There are no identified impacts for gender reassignment. The service will be expected to support residents and treat everyone equally	Neutral
Marriage and Civil Partnership	There are no identified impacts for marriage and civil partnerships.	Neutral
Pregnancy and maternity	There are no identified impacts for marriage and civil partnerships	Neutral
Race	Individuals identifying as Black, Asian or minority ethnic comprised 34.2% of homecare service users in LBHF and individuals identifying as White accounted for 50.1%. This largely correlates with the borough profile which refers to the 2011 census findings that 68.1% of residents identified as White and 31.9% identified as belonging to Black and minority groups.	Neutral
	Individuals identifying as mixed ethnicity were the most underrepresented ethnic group receiving homecare services relative to the population in LBHF. The three largest subgroups of ethnicity for homecare residents were individuals identifying as White British (55.3%); Caribbean (12.4%); and White Irish (7.4%).	
Religion/belief (including non-belief)	There are no identified negative impacts for religion/belief.  The service will be expected to support residents to practice their religion/beliefs and ensure residents and staff are treated equally and without abuse or prejudice based on religious beliefs or lack of.	Neutral
Sex	Homecare services are available to all genders, although the majority of residents using the services are female, and the number	Neutral

		of female carers greatly exceed the number of male carers in the industry. Females residents accounted for 60.9% of homecare users, whereas males comprised 38.4%			
Sexual Orientation	rientation	There are no identified negative impacts for sexual orientation.  The service will be expected to ensure equality of access and treatment for all residents; provide sensitive services and deal robustly with all incidents of homophobic harassment, violence and/or abuse.	Neutral		
Hun	man Rights or Ch	nildren's Rights			
	If your decision has the potential to affect Human Rights or Children's Rights, please contact your Equality Lead for advice  Will it affect Human Rights, as defined by the Human Rights Act 1998?				
Will					
No	No				
Will	Will it affect Children's Rights, as defined by the UNCRC (1992)?				
No					

Section 03	Analysis of relevant data  Examples of data can range from census data to customer satisfaction surveys. Data should involve specialist data and information and where possible, be disaggregated by different equality strands.
Documents and data reviewed	Borough profile 2018 Homecare needs assessment 2020-2021
New research	

Section 04	Consultation
Consultation	We hosted a number of in person events for residents and their families to be able to take part in coproducing the new services. Quality Leads also contacted residents by random selection who were in receipt of homecare services either through commissioned provision or via direct payment. These quality calls will be continuous throughout the year to get resident feedback on the quality and impact of the homecare services they are receiving.
	In addition, we are recruiting a group of residents to join an overarching co-production group but so far take up has been very low with only one resident registering an interest. I hosted a resident forum to review the draft specification and get feedback and input into this, though resident attendance was low.
Analysis of consultation outcomes	In person events were attended by a small number of the community, with 24 residents attending across 9 events. 54% of attendees were female, 79% were white compared to approx. 50% of homecare users been from white backgrounds meaning they were over represented in the feedback. All attendees were older people, which is the largest user group of homecare services, but means the views of younger people with physical or learning disabilities were not captured.
	There were mixed responses about the quality of the service people were receiving, but overwhelmingly they supported closer relationships with the people caring for them or their friends / family to help build connections to enable their needs to be better responded to.
	Residents wanted to be treated with respect in their home and for cultural differences not to impact on the care they receive. E.g. we heard examples of carers been unwilling to prepare or purchase items the resident wanted, such as pork products, due to religious beliefs.

Section 05	Analysis of impact and outcomes
Analysis	Homecare services are available for all residents who have assessed need, and it is accessible via direct referral or referral via a third party. Anyone can ask for a needs assessment, regardless of age, gender, ethnicity or any other protected group. As homecare services are provided free of charge to residents there is no economical barrier for residents accepting care if they are in need. This also supports residents to stay in their homes living independently for as long as possible with access to

their community.

Older people already account for the largest use of homecare services in the borough and the proportion of the population of LBHF aged 65 years and older is projected to increase to 14.7% by 2031. The need for homecare services is therefore likely to increase with this demographic continuing to be the predominant users of the service

There may be a gap in provision for those with specialist needs which the mainstream providers may not have sufficient skill to provide care for, such as dementia, mental health and learning disabilities. From the dementia strategy 2021, dementia diagnoses are expected to rise by 42% to 1,900 people living with dementia in 2030 so it is reasonable to expect the demand for homecare services to rise for this need group.

Learning disabilities and mental health make up the larger portion of younger people who use homecare services. Some further consultation with these groups would be beneficial to understand the issues they face when using the service and what good looks like for them.

Section 06 Reducing any adverse impacts and recommendations				
Outcome of analysis	No adverse impacts are anticipated but further consultation with residents under 65 using the service would be beneficial.			

Section 07	Action plan					
Action plan	Note: You will only need to use this section if you have identified actions as a result of your analysis					
	Issue identified	Action (s) to be taken	When	Lead officer	Expected outcome	Date added to business

					plan
Voices of younger people using homecare services not been heard	Use the Quality lead calls to target residents in this age group	Ongoing	Laura Palfreeman	More feedback and engagement from representative groups	

Section 08	Agreement, publication and monitoring
Chief officers' sign-off	Name: Senel Arkut  Position: Borough Lead for ASC & PH Commissioning and Partnerships  Hammersmith & Fulham Council  Email: senel.arkut@lbhf.gov.uk  Telephone No 07957262818
Key decision report (if relevant)	Date Of Report To Cabinet/Cabinet Member: September 2022 Key Equalities Issues Have Been Included: Yes
Equalities lead (where involved)	Name: Position: Date Advice / Guidance Given: Email: Telephone No: